Attorney Docket No.: 3660P063

AF

150 3639)

**PATENT** 

IN THE UNITED STATES PATENT AND TRADEMARK OFFICE

In Re Patent Application of: Examiner: Wu, Rutao John R. Starr, et al. Art Unit: 3639 Application No.: 10/045,503 November 7, 2001 Filed: I hereby certify that this correspondence is being deposited with the United States Postal Service as first class mail with METHOD FOR SELECTING AN For: sufficient postage in an envelope addressed to the Commissioner OPTIMAL BALANCE BETWEEN for Patents, PO Box 1450, Alexandria, Virginia 22313-1450 DIRECT COST AND A NUMBER OF SUPPLIERS Commissioner for Patents Signature

P.O. Box 1450 Alexandria, VA 22313-1450

> CHANGE OF CORRESPONDENCE ADDRESS, POWER OF ATTORNEY, AND REVOCATION OF PREVIOUS POWERS

Please direct all future correspondence regarding the above-referenced patent application to <u>Lester J. Vincent</u>, Reg. No. <u>31,460</u>, Blakely, Sokoloff, Taylor, & Zafman LLP, 12400 Wilshire Boulevard, Seventh Floor, Los Angeles, California 90025, and direct all telephone calls to the same at (408) 720-8300.

an Assignment Recordation dated March 9, and 14, 2006 (a photocopy of which is attached hereto), a photocopy of which was mailed to the U.S. Patent and Trademark Office on March 16, 2006.

Pursuant to 37 C.F.R. §§ 1.36 and 3.71, the assignee hereby revokes all powers of attorney previously given and appoints the practitioners associated with **Customer Number 08791** as the assignee's respective patent attorneys and patent agents, with full power of substitution and revocation, to prosecute this application and to transact all business in the Patent and Trademark Office connected herewith.

Pursuant to 37 C.F.R. § 3.71, the assignee hereby states that prosecution of the above-referenced patent application is to be conducted to the exclusion of the inventor(s).

	As	signee of inter	est: Ariba,	INC.
Dated: 4	16/06	Ву:	2	(Type or Print)
7		Name:		on Edmond
			(Тур	e or Print)
		Title:		nior Counsel
			(Тур	e or Print)
		Address of A	ssignee of Ir	nterest:
		807 11th Ave	enue	
	« .	Sunnyvale, (	CA 94089, US	SA
		Respectfully	submitted,	
		BLAKELY, So	OKOLOFF, T	AYLOR & ZAFMAN LLP
Dated: _	4/7/06	Ву	frt.	
		Name: <u>Les</u>		type)
		Reg. No.:		)F~/

12400 Wilshire Blvd. Seventh Floor Los Angeles, California 90025 (408) 720-8300 APR 1 0 1006 BY

## Recordation Form Cover Sheet PATENTS ONLY

3 3 3 = 1 1	Attorney Docket No.: <u>3660P063</u>			
To the Director of the United States Patent and Trademark Office	ce. Please record the attached original documents or copy thereof.			
Name of conveying party(ies):	2. Name and address of receiving party(ies):			
John R. Starr and Javier Pena	Name: Ariba, Inc.			
	(a Delaware Corporation)			
Additional name(s) of conveying party(ies) attached? ■ No □Yes	Internal Address:			
3. Nature of Conveyance  Assignment Merger	Street Address: 807 11th Avenue			
Security Agreement Change of Name	City: Sunnyvale State/Provence: California Zip: 94089			
Other:	Country: U.S.A.			
Execution Date(s): 03.14.2006 and 03.09.2006	Additional name(s) & address(es) attached?   Yes No			
Application number(s) or patent number(s):     If this document is being filed together with a new application.	on, the execution date of the application is:			
A. Patent Application No.(s): 10/045,503	B. Patent No.(s)			
Additional numbers a	lttached? ☐ Yes ■ No			
Name and address of party to whom correspondence concerning document should be mailed:	Total number of applications and patents involved:     1			
Name: Blakely, Sokoloff, Taylor & Zafman LLP	7. Total Fee (37 CFR 3.41)\$ 40.00			
Internal Address:	■ Enclosed			
Street Address: 12400 Wilshire Boulevard, 7th Floor	Authorized to be charged to deposit account			
Los Angeles, California 90025	8. Deposit Account Number:			
	02-2666			
·	(Attach duplicate copy of this page if paying by deposit account)			
DO NOT USE THIS SPACE				
9. Statement and signature. To the best of my knowledge and belief, the foregoing information original document.  Output  Description:	on is true and correct and any attached copy is a true copy of the			
2.11.	1			
Lester J. Vincent, Reg. No. 31,460	March 16, 2006			
Name of Person Signing	sheet, attachments, and documents: . 5.			
I otal humber of pages moresg	onoot, attackment, and a comment and a comment			

Mail documents to be recorded with required cover sheet information to:

Mail Stop Assignment Recordation Services

Director of the United States Patent and Trademark Office

P.O. Box 1450

Alexandria, Virginia 22313-1450

Attorney's Docket

## **ASSIGNMENT**

PATENT

,		
No.:	3660P063_	(For Execution After Filing Patent Application)

In consideration of good and valuable consideration, the receipt of which is hereby				
acknowledged, we				
the undersigned, John R. Starr and Javier Pena				
hereby sell, assign, and transfer to ARIBA, INC.				
a corporation of <u>DELAWARE</u> , having a principal place of business at				
807 11th Avenue, Sunnyvale, California 94089 , ("Assignee"), and its successors, assigns, and legal representatives, the entire right, title, and interest for the United States and all foreign countries, in and to any and all improvements that are disclosed in the application for the United States patent that was filed November 7, 2001 and assigned Application No. 10/045,503 and is entitled				
METHOD FOR SELECTING AN OPTIMAL BALANCE BETWEEN DIRECT COST AND				
A NUMBER OF SUPPLIERS				

and in and to said application and all divisional applications, continuation applications, continued prosecution applications, continuation-in-part applications, substitute applications, renewal applications, reissue applications, reexaminations, extensions, and all other patent applications that have been or shall be filed in the United States and all foreign countries on any of said improvements; and in and to all original patents, reissued patents, reexamination certificates, and extensions that have been or shall be issued in the United States and all foreign countries on said improvements; and in and to all rights of priority resulting from the filing of said United States application;

agree that said Assignee may apply for and receive a patent or patents for said improvements in its own name; and that, when requested, without charge to, but at the expense of, said Assignee, its successors, assigns, and legal representatives, to carry out in good faith the intent and purpose of this Assignment, the undersigned will execute all divisional applications, continuation applications, continued prosecution applications, continuation-in-part applications, substitute applications, renewal applications, reissue applications, reexaminations, extensions, and all other patent applications on any and all said improvements; execute all rightful oaths, assignments, powers of attorney, and other papers; communicate to said Assignee, its successors, assigns, and representatives all facts known to the undersigned relating to said improvements and the history thereof; and generally assist said Assignee, its successors, assigns, or representatives in securing and maintaining proper patent protection for said improvements and for vesting title to said improvements, and all applications for patents and all patents on said improvements, in said Assignee, its successors, assigns, and legal representatives; and

covenant with said Assignee, its successors, assigns, and legal representatives that no assignment, grant, mortgage, license, or other agreement affecting the rights and property herein conveyed has been made to others by the undersigned, and that full right to convey the same as herein expressed is possessed by the undersigned.

Date: 3/14/06	20	
Date: 3 191 00	, 20	Name: John R. Starr
Date:	, 20	Name: Javier Pena
Date:	, 20	
Date:	, 20	Name:
Date:		Name:
Date:	, 20	Name:
State of:}	99	Assignment Document Return Address: BLAKELY, SOKOLOFF, TAYLOR & ZAFMAN LLF
County of:}	<b>3</b> 3.	12400 Wilshire Blvd., Seventh Floor Los Angeles, California 90025-1026 (408) 720-8598
On this day of the undersigned Notary Public,	pers	20, before me,, onally appeared
personally known to me be the person(s) whose name(s acknowledged that executed it WITNESS my hand and official	s)_su	red to me on the basis of satisfactory evidence to bscribed to the within instrument, and
Notary's Signature		

Attorney's Docket

## <u>ASSIGNMENT</u>

PATENT

No.: 3660P063

(For Execution After Filing Patent Application)

acknowledged, we		
the undersigned, <u>John R. Starr and Javier Pe</u>	<u>ena</u>	
hereby sell, assign, and transfer to <u>ARIBA, IN</u>	<b>C</b> .	
a corporation of <u>DELAWARE</u>	, having a principal place of business at	
	ntatives, the entire right, title, and interest for the o any and all improvements that are disclosed in	
METHOD FOR SELECTING AN OPTIMAL E	BALANCE BETWEEN DIRECT COST AND	
A NUMBER OF SUPPLIERS		

and in and to said application and all divisional applications, continuation applications, continued prosecution applications, continuation-in-part applications, substitute applications, renewal applications, reissue applications, reexaminations, extensions, and all other patent applications that have been or shall be filed in the United States and all foreign countries on any of said improvements; and in and to all original patents, reissued patents, reexamination certificates, and extensions that have been or shall be issued in the United States and all foreign countries on said improvements; and in and to all rights of priority resulting from the filing of said United States application;

agree that said Assignee may apply for and receive a patent or patents for said improvements in its own name; and that, when requested, without charge to, but at the expense of, said Assignee, its successors, assigns, and legal representatives, to carry out in good faith the intent and purpose of this Assignment, the undersigned will execute all divisional applications, continuation applications, continued prosecution applications, continuation-in-part applications, substitute applications, renewal applications, reissue applications, reexaminations, extensions, and all other patent applications on any and all said improvements; execute all rightful oaths, assignments, powers of attorney, and other papers; communicate to said Assignee, its successors, assigns, and representatives all facts known to the undersigned relating to said improvements and the history thereof; and generally assist said Assignee, its successors, assigns, or representatives in securing and maintaining proper patent protection for said improvements and for vesting title to said improvements, and all applications for patents and all patents on said improvements, in said Assignee, its successors, assigns, and legal representatives; and

covenant with said Assignee, its successors, assigns, and legal representatives that no assignment, grant, mortgage, license, or other agreement affecting the rights and property herein conveyed has been made to others by the undersigned, and that full right to convey the same as herein expressed is possessed by the undersigned.

Date:	, 20	
		Name: John R. Starr
Date: Much 9/06	, 20	Name: Javier Pena
Date:	, 20	Name:
Date:	, 20	Name:
Date:	, 20	Name:
Date:	, 20 _	Name:
State of:	_} }ss	Assignment Document Return Address: BLAKELY, SOKOLOFF, TAYLOR & ZAFMAN LLF
County of:	_}	12400 Wilshire Blvd., Seventh Floor Los Angeles, California 90025-1026 (408) 720-8598
On this day of the undersigned Notary Public	c, perso	20, before me,, onally appeared
	e(s)_sub it.	ed to me on the basis of satisfactory evidence to oscribed to the within instrument, and
Notary's Signature		